## INNOVATSIOONIJUHTIMINE. ALUSED JA SÕNAVARA

Innovation management - Fundamentals and vocabulary (ISO 56000:2020)



#### EESTI STANDARDI EESSÕNA

#### NATIONAL FOREWORD

See Eesti standard EVS-EN ISO 56000:2021 sisaldab Euroopa standardi EN ISO 56000:2021 ingliskeelset teksti.

This Estonian standard EVS-EN ISO 56000:2021 consists of the English text of the European standard EN ISO 56000:2021.

Standard on jõustunud sellekohase teate avaldamisega EVS Teatajas.

This standard has been endorsed with a notification published in the official bulletin of the Estonian Centre for Standardisation and Accreditation.

Euroopa standardimisorganisatsioonid on teinud Euroopa standardi rahvuslikele liikmetele kättesaadavaks 13.01.2021.

Date of Availability of the European standard is 13.01.2021.

Standard on kättesaadav Eesti Standardimis-ja Akrediteerimiskeskusest.

The standard is available from the Estonian Centre for Standardisation and Accreditation.

Tagasisidet standardi sisu kohta on võimalik edastada, kasutades EVS-i veebilehel asuvat tagasiside vormi või saates e-kirja meiliaadressile <u>standardiosakond@evs.ee</u>.

ICS 01.040.03, 03.100.01, 03.100.40

Standardite reprodutseerimise ja levitamise õigus kuulub Eesti Standardimis- ja Akrediteerimiskeskusele

Andmete paljundamine, taastekitamine, kopeerimine, salvestamine elektroonsesse süsteemi või edastamine ükskõik millises vormis või millisel teel ilma Eesti Standardimis-ja Akrediteerimiskeskuse kirjaliku loata on keelatud.

Kui Teil on küsimusi standardite autorikaitse kohta, võtke palun ühendust Eesti Standardimis-ja Akrediteerimiskeskusega: Koduleht <a href="https://www.evs.ee">www.evs.ee</a>; telefon 605 5050; e-post <a href="mailto:info@evs.ee">info@evs.ee</a>

The right to reproduce and distribute standards belongs to the Estonian Centre for Standardisation and Accreditation No part of this publication may be reproduced or utilized in any form or by any means, electronic or mechanical, including photocopying, without a written permission from the Estonian Centre for Standardisation and Accreditation.

If you have any questions about copyright, please contact Estonian Centre for Standardisation and Accreditation:

Homepage www.evs.ee; phone +372 605 5050; e-mail info@evs.ee

# EUROPEAN STANDARD

NORME EUROPÉENNE

## **EN ISO 56000**

EUROPÄISCHE NORM

January 2021

ICS 01.040.03; 03.100.01; 03.100.40

#### **English Version**

# Innovation management - Fundamentals and vocabulary (ISO 56000:2020)

Management de l'innovation - Principes essentiels et vocabulaire (ISO 56000:2020)

Innovationsmanagement - Grundlagen und Begriffe (ISO 56000:2020)

This European Standard was approved by CEN on 13 December 2020.

CEN members are bound to comply with the CEN/CENELEC Internal Regulations which stipulate the conditions for giving this European Standard the status of a national standard without any alteration. Up-to-date lists and bibliographical references concerning such national standards may be obtained on application to the CEN-CENELEC Management Centre or to any CEN member.

This European Standard exists in three official versions (English, French, German). A version in any other language made by translation under the responsibility of a CEN member into its own language and notified to the CEN-CENELEC Management Centre has the same status as the official versions.

CEN members are the national standards bodies of Austria, Belgium, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Iceland, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, Netherlands, Norway, Poland, Portugal, Republic of North Macedonia, Romania, Serbia, Slovakia, Slovenia, Spain, Sweden, Switzerland, Turkey and United Kingdom.



EUROPEAN COMMITTEE FOR STANDARDIZATION COMITÉ EUROPÉEN DE NORMALISATION EUROPÄISCHES KOMITEE FÜR NORMUNG

CEN-CENELEC Management Centre: Rue de la Science 23, B-1040 Brussels

#### **European foreword**

The text of ISO 56000:2020 has been prepared by Technical Committee ISO/TC 279 "Innovation management" of the International Organization for Standardization (ISO) and has been taken over as EN ISO 56000:2021 by Technical Committee CEN/TC 389 "Innovation Management" the secretariat of which is held by UNE.

This European Standard shall be given the status of a national standard, either by publication of an identical text or by endorsement, at the latest by July 2021, and conflicting national standards shall be withdrawn at the latest by July 2021.

Attention is drawn to the possibility that some of the elements of this document may be the subject of patent rights. CEN shall not be held responsible for identifying any or all such patent rights.

According to the CEN-CENFLEC Internal Regulations, the national standards organizations of the following countries are bound to implement this European Standard: Austria, Belgium, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Iceland, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, Netherlands, Norway, Poland, Portugal, Republic of North Macedonia, Romania, Serbia, Slovakia, Slovenia, Spain, Sweden, Switzerland, Turkey and the United Kingdom.

#### **Endorsement notice**

The text of ISO 56000:2020 has been approved by CEN as EN ISO 56000:2021 without any modification.

Contents				Page
For	eword			iv
Intr	oductio	1		v
1				
2	Normative references			
3	Terms and definitions			
	3.1			
	3.2		organization	
	3.3	Terms related to objective		
	3.4			
	3.5			
	3.6			
	3.7	1		
	3.8	Terms related to	assessment	11
4	Fundamental concepts and innovation management principles			13
	4.1	General		13
			lle for engaging in innovation activities	
		4.1.2 Innovat	cion activities in organizations	13
		4.1.3 Impact	of innovations	14
	4.2		ncepts	
			cion	
			tes of innovation	
			ts related to innovation	
		4.2.4 Activiti	es and processes to achieve innovation	16
			cion management	
			tion management system	
		4.2.7 Relation	nship with other management systems	19
	4.3	Innovation man	agement principles	19
		4.3.1 Realiza	tion of value	19
		4.3.2 Future-	focused leaders	20
			ic direction	
			ing insights	
		4.3.6 Managi	ng uncertainty	24
		4.3.7 Adapta	bility	24
		4.3.8 System	s approach	25
Ann	ex A (in	ormative) Conce	ot relationships and their graphical representation	27
Annex B (informative) Relations to vocabulary of other organizations				32
Bibliography				
Alphabetical index of terms				36

#### **Foreword**

ISO (the International Organization for Standardization) is a worldwide federation of national standards bodies (ISO member bodies). The work of preparing International Standards is normally carried out through ISO technical committees. Each member body interested in a subject for which a technical committee has been established has the right to be represented on that committee. International organizations, governmental and non-governmental, in liaison with ISO, also take part in the work. ISO collaborates closely with the International Electrotechnical Commission (IEC) on all matters of electrotechnical standardization.

The procedures used to develop this document and those intended for its further maintenance are described in the ISO/IEC Directives, Part 1. In particular, the different approval criteria needed for the different types of ISO documents should be noted. This document was drafted in accordance with the editorial rules of the ISO/IEC Directives, Part 2 (see <a href="www.iso.org/directives">www.iso.org/directives</a>).

Attention is drawn to the possibility that some of the elements of this document may be the subject of patent rights. ISO shall not be held responsible for identifying any or all such patent rights. Details of any patent rights identified during the development of the document will be in the Introduction and/or on the ISO list of patent declarations received (see <a href="https://www.iso.org/patents">www.iso.org/patents</a>).

Any trade name used in this document is information given for the convenience of users and does not constitute an endorsement.

For an explanation of the voluntary nature of standards, the meaning of ISO specific terms and expressions related to conformity assessment, as well as information about ISO's adherence to the World Trade Organization (WTO) principles in the Technical Barriers to Trade (TBT) see <a href="https://www.iso.org/iso/foreword.html">www.iso.org/iso/foreword.html</a>.

This document was prepared by Technical Committee ISO/TC 279, Innovation management.

Any feedback or questions on this document should be directed to the user's national standards body. A complete listing of these bodies can be found at <a href="https://www.iso.org/members.html">www.iso.org/members.html</a>.

#### Introduction

#### 0.1 General

An organization's ability to innovate is recognized as a key factor for sustained growth, economic viability, increased well-being and the development of society.

The innovation capabilities of an organization include the ability to understand and respond to changing conditions of its context, to pursue new opportunities and to leverage the knowledge and creativity of people within the organization in collaboration with external interested parties.

This document is intended to help the user by establishing a coherent, consistent and common framework to:

- a) understand the main terms, definitions, concepts and principles of innovation management;
- b) support an organization to establish, implement, maintain and continually improve an innovation management system and other innovation management standards; and
- c) facilitate communication and create awareness of innovation activities internally and across organizations.

<u>Clause 3</u> specifies the terms and definitions that are necessary to understand innovation management and an innovation management system.

<u>Clause 4</u> provides the fundamental concepts and innovation management principles, describing why organizations should engage in innovation activities, the main concepts regarding innovation and the principles that an organization should consider as the basis for the effective management of innovation activities as well as the foundation of the innovation management system.

<u>Annex A</u> presents the concept relationships graphically.

<u>Annex B</u> presents the relationship between the definitions within this document and those provided by other policy-setting organizations.

#### 0.2 Relationships with other innovation management standards

This document relates to the ISO 56000 family of standards, developed by ISO/TC 279, as follows:

- a) ISO 56002 *Innovation management Innovation management system Guidance*, provides guidance for organizations to establish, implement, maintain and continually improve an innovation management system;
- b) ISO 56003 *Innovation management Tools and methods for innovation partnership Guidance*, provides guidance for organizations working together to innovate;
- c) ISO TR 56004 *Innovation management assessment Guidance*, provides guidance for organizations to plan, implement and follow-up on an innovation management assessment;
- d) ISO 56005<sup>1)</sup> and subsequent standards provide further guidance on tools and methods to support the implementation of an innovation management system.

<sup>1)</sup> Under preparation. Stage at the time of publication: ISO/DIS 56005.

### Innovation management — Fundamentals and vocabulary

#### 1 Scope

- **1.1** This document provides the vocabulary, fundamental concepts and principles of innovation management and its systematic implementation. It is applicable to:
- a) organizations implementing an innovation management system or performing innovation management assessments;
- b) organizations that need to improve their ability to effectively manage innovation activities;
- c) users, customers and other relevant interested parties (e.g. suppliers, partners, funding organizations, investors, universities and public authorities) seeking confidence in the innovation capabilities of an organization;
- d) organizations and interested parties seeking to improve communication through a common understanding of the vocabulary used in innovation management;
- e) providers of training in, assessment of, or consultancy for, innovation management and innovation management systems;
- f) developers of innovation management and related standards.
- **1.2** This document is intended to be applicable to:
- a) all types of organizations, regardless of type, sector, maturity-level or size;
- b) all types of innovations, e.g. product, service, process, model and method, ranging from incremental to radical;
- c) all types of approaches, e.g. internal and open innovation, user-, market-, technology- and design-driven innovation activities.

This document specifies the terms and definitions applicable to all innovation management and innovation management system standards developed by ISO/TC 279.

#### 2 Normative references

There are no normative references in this document.

#### 3 Terms and definitions

#### 3.1 General terms related to innovation

#### 3.1.1

#### innovation

new or changed *entity* (3.2.5), realizing or redistributing *value* (3.7.6)

Note 1 to entry: Novelty and value are relative to, and determined by, the perception of the *organization* (3.2.2) and relevant *interested parties* (3.2.4).

Note 2 to entry: An innovation can be a product, service, process (3.1.5), model, method, etc.